



Good Governance on Non-Profit Organisations

Normah Omar Accounting Research Institute (ARI), Universiti Teknologi MARA

17th March 2016

NPO Symposium 17032016





Contents

- Prospects & opportunities
- Challenges & Issues
- Common misuse of NPO
- AMLATFPUAA
 - Global terrorism financing involving NPOs
 - Global money laundering case involving NPOs
- Suspicious activity indicators
- Good governance
- Towards self governance





Non-Profit Organisations

Prospects & Opportunities



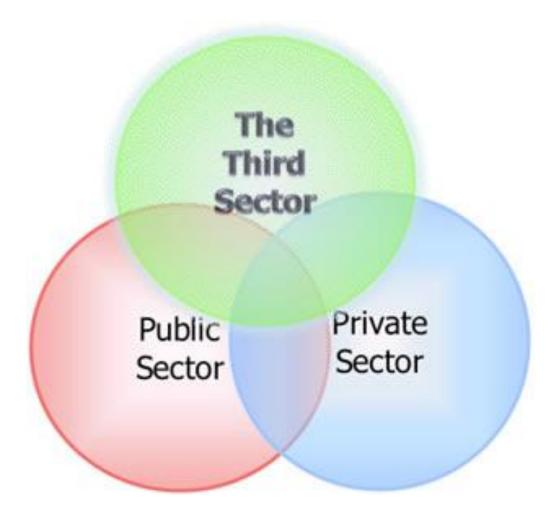


Non-Profit Organisations (NPO)

Also known as:

- Voluntary sector
- Community sector
- Social sector
- Civic sector
- Civil society organisations
- Third sector

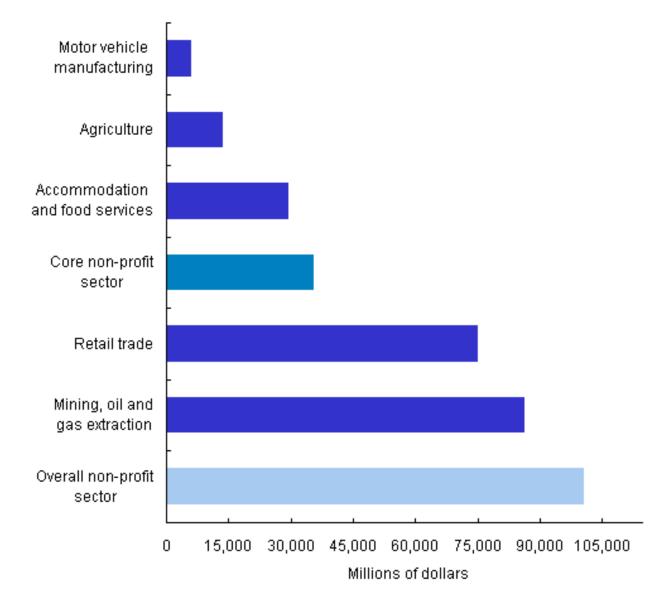
NPO – ThirdSector







NPO Sector (www.statcan.gc.ca)







The Third Sector

The third sector refers to the part of the economy where the purpose of its existence is to benefit the society and its activities are mostly funded by charitable gifts or government incentives.

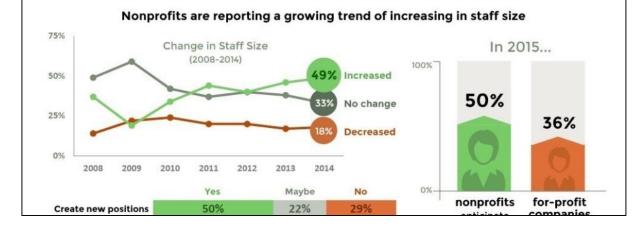




 Non-profit organizations are a steady source of employment 2015 NONPROFIT EMPLOYMENT
PRACTICES SURVEYTM

The national Nonprofit Employment Practices Survey has been conducted through a partnership between Nonprofit HR and the Improve Group.

NONPROFITS ARE PROJECTING GROWTH IN 2015 THAT COULD OUTPACE THE CORPORATE SECTOR.



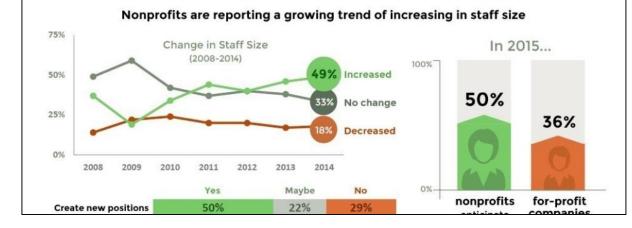




 Non-profit organizations are a steady source of employment 2015 NONPROFIT EMPLOYMENT PRACTICES SURVEYTM

The national Nonprofit Employment Practices Survey has been conducted through a partnership between Nonprofit HR and the Improve Group.

NONPROFITS ARE PROJECTING GROWTH IN 2015 THAT COULD OUTPACE THE CORPORATE SECTOR.







2. Non-profit organizations, like any other business, consume thirdparty goods and services in their day-to-day operations.











3. By providing employees with a source of income, NPOs indirectly stimulate endless other facets of the economy









Non-Profit Organisations

Challenges/Issues





Non Profits' Three Greatest Challenges

1. Finding the MONEY

2. Finding people to take on core leadership responsibilities

3. Publicity





Common Misuse of NPOs

• Misuse of funding

Misuse of assets

Misuse of name and status





Misuse of the Notion of Charitable Status

- Legally incorporated;
- Apply for tax-exempt status as a charity or other type of NPO;
- Undertake fundraising activities or establish businesses;
- Open domestic bank accounts into which proceeds and donations are deposited; and
- Transfer funds to overseas financial institutions, diverting all or some of the funds to terrorist activity. NPO Symposium 17032016

Beware!!!

Car Donation : 800charitycars.org: Donate Car and Charity Cars

Car Donations : 100% goes to charity. The original charity car donation program, 800charitycars.org. Donate a vehicle and get the full retail value www.800charitycars.org/ - 8k - Cached - Similar pages - Note this

Chief Executive : Brian Menzies, President

Compensation*: \$296,022

Total income \$8,733,802 Program expenses \$4,239,374 Fund raising expenses 1,850,892 370,766 Administrative expenses

How Much Actually Goes To Helping Others? \$1,411,142

Tips to Avoid Charity Scams

1. Do not give cash 2. Do not give to unknown organizations 3. Request material be sent in writing

@ Kuthang

www.MAXIMUMgenerosity.org







AMLATFPUAA

- ✓ Money laundering
- ✓ Terrorism financing
- ✓ Proceeds of unlawful activities

Anti-Money Laundering, Anti-Terrorism Financing and Proceeds of Unlawful Activities Act 2001 (Act 613)



LAWS OF MALAYSIA

Act 613

Anti-Money Laundering, Anti-Terrorism Financing and Proceeds of Unlawful Activities Act 2001

Date of Royal Assent	25-Jun-2001
Date of publication in the Gazette	5-Jul-2001
An Act to provide for the offence of money laundering, the measures to be taken for the prevention of money laundering and terrorism financing offences and to provide for the forfeiture of property involved in or derived from money laundering and terrorism financing offences, as well as terrorist property, proceeds of an unlawful activity and instrumentalities of an offence, and for matters incidental thereto and connected therewith.	
NPO Symposium 17032	016 [15 January 2002] PU(B) 15/200





AMLATFAPUAA 2001 – Main Objectives

- 1. Provide for the offence of money laundering (ML)
- 2. Measures to be taken for the prevention of ML & TF offences
- 3. Provide for forfeiture of property and property derived from ML and TF offences





Money Laundering

 Money laundering is the process by which the proceeds of the crime, and the true ownership of those proceeds, are concealed or made opaque so that the proceeds appear to come from a legitimate source.





Money Laundering

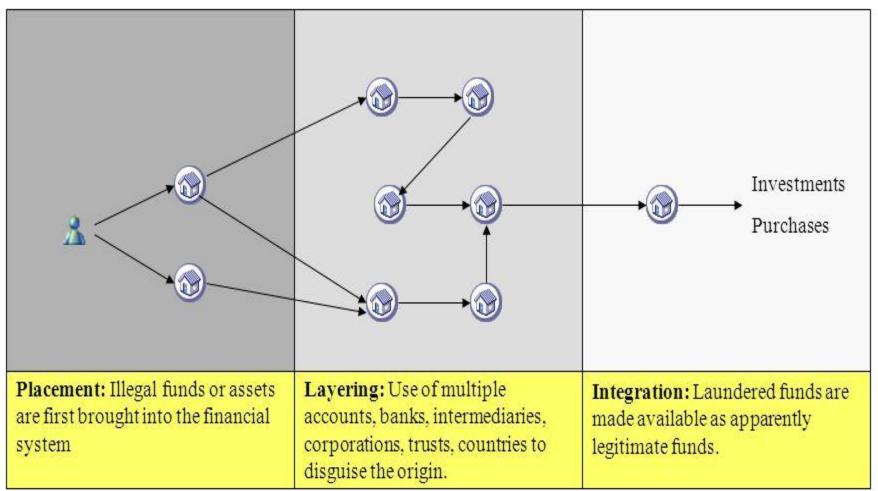
Money laundering generally refers to 'washing' of the proceeds or profits generated from, for example:

- (i) Drug trafficking
- (ii) People smuggling
- (iii) Arms, antique, gold smuggling
- (iv) Prostitution rings
- (v) Financial frauds
- (vi) Corruption, or
- (vii) Illegal sale of wild life products and other specified predicate offences

Please refer full listing in AMLATFPUAA



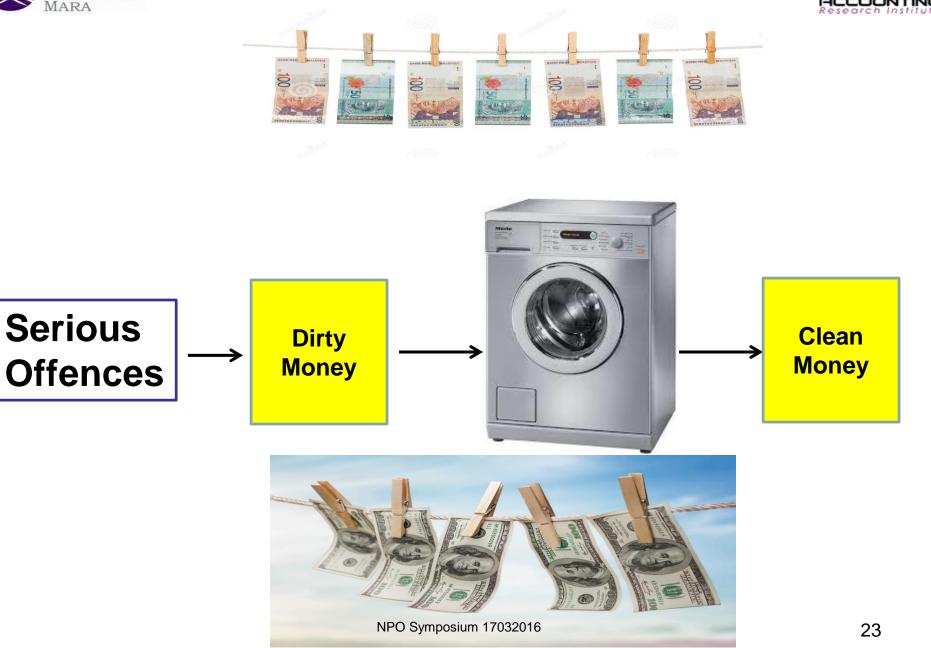
Money Laundering is the process by which illegal funds and assets are converted into legitimate funds and assets.



Important: All money laundering transactions need not go through this three-stage process.











A TYPICAL MONEY LAUNDERING SCHEME

Collection of dirty Money



Dirty Money Integrates into the financial System





2. LAYERING



Transfer funds between various Offshore / Onshore Banks

3. INTEGRATION



Purchase of Luxury Assets Financial Investments Commercial / Industrial Investments







AIC Case Study (England)

VCD haram, cetak rompak Illegal betting, drugs



Illegal family businesses

Charity organisation legally registered and obtained tax exempt status



Set up a charity of a specified religious community managed by a family members

F/S shows relatively small amounts of money being generated

> \$5 million in charity Account & family members acting as charity trustees

proceeds of their tax evasion to fund their lifestyle



ЕВРАЗИЙСКАЯ ГРУППА

WGTYP (2012) 7

30 - October - 2012 English - Or. Russian

For Official Use

17th EAG PLENARY MEETING

November 5 – 9, 2012

India, New-Delhi



MISUSE OF NON-PROFIT ORGANIZATIONS FOR MONEY LAUNDERING





Suspicious Activity Indicators of NPOs





Suspicious Activity Risk Indicators

- Transactions are inconsistent with the statutory goals of NPO activity
- Funding from abroad;
- Lack of information on NPOs activities in publicly available sources;
- Abnormally intensive activities of NPOs, in terms of both frequency and amounts of transactions;
- NPOs founders and (or) managers are young people;
- NPOs founders are foreign nationals





Suspicious Activity Risk Indicators

- Individuals holding multiple positions within the organization;
- Use of numerous bank accounts for no logical purpose;
- Use of multiple accounts to collect funds that are transferred to the same foreign beneficiaries;
- Repetitive money movement between other related NPOs;
- Circular movement of funds designed to convolute the paper trail;
- No effort to implement effective internal controls;
- No small denomination donors.





NPO Best Practices

- Ensure no conflict of interest
- Sound financial management
- Proper internal financial control
- Conduct risk-based assessment of NPO
- Proper recording of transaction
- International accreditation
- Observe legal requirements





Good Governance Practices

- Performing duties in an honest manner
- Ensure that the objectives of NPO are achieved
- Continuous enhancement of knowledge and competency
- Do not abuse NPO for personal interests
- Regular and responsible reporting system





Legal Requirements (TIA)

Liability of trustees:

- ...all trustees shall be chargeable for such property ...
- ...and shall be answerable and accountable for their own act...





Trustees to Keep Proper Accounts

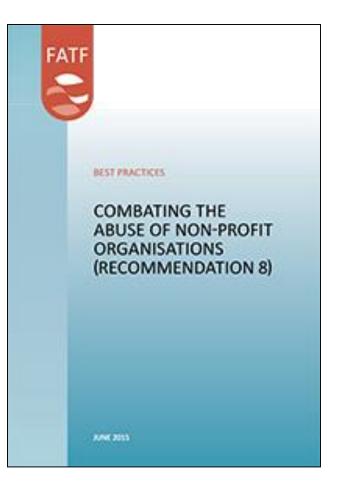
- Account of gross income from any endowment
- Account of all balances in hand and moneys received during the year
- Account of all payments
- Account of all moneys owing to/from NPOs





Financial Action Task Force FATF

Towards NPO Self Governance



NPO Symposium 17032016





I applaud YOU for taking this initiative to learn more about money laundering offences & how to mitigate them





Thank You

E-mail: <u>normah645@salam.uitm.edu.my</u> ARI Website: <u>http://ari.uitm.edu.my</u> ARI Blogspot: <u>http://accounting-research-institute.blogspot.com</u>